

Real Estate Investment Council, Inc. Tampa Bay

Tampa Bay for the Win!

September 20, 2017 Meeting



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REIC September 2017 Meeting

Tampa Bay for the Win - University Club of Tampa, September 20, 2017

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Tampa Measures Up!



The overall metrics are attractive, but one metric raises questions.

Tampa Ranked Among America's Best Big Cities

Money magazine says it's the best urban area to call home in the Southeast.

By Sherri Lonon (Patch Staff) - Updated August 17, 2015

Tampa @ Mid 2017:

Ta	Tampa Measures Up amoung US MSAs re: Population, GDP, Job Growth & CRE Investment						
	MSA State MSA State						
Population	3.1 \ 18	21.0\3	Job Growth	46,300 \ 3.6%\18 \ 41	3.1%\3		
GDP Growth	3.1% \ 73	3.3% \ 4	Home Price Appr. %	+10.5% YoY	> 2X US avg. +4.2%		

- ✓ A Top 20 MSA in terms of Population (3.1 million)
- ✓ A Top-75 MSA in GDP growth with +3.1% YoY (50% > U.S avg.)
- ✓ More than 3.5% Job Growth (+46,300 jobs)
- ✓ >10% HPA YoY Vs US +4.2%

Top Employers	
Company	Employees
MacDill Air Force Base	19,000
Verizon Communications	14,000
University of South Florida	12,661
Tampa International Airport	7,060
Tampa General Hospital	6,600
Shriners Hospital for Children	5,378
St. Joseph's Hospital	5,242

BUT ...

Where are the large Private employers?

Tampa is attractive to Small and Mid-Sized companies, as well as secondary operations for Fortune 500 companies.

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Tampa's Shot at Amazon HQ2?



Look at the RFP and Existing HQ1 in Seattle to Answer

	Amazon Seattle HQ							
	Number of buildings	33		Additional jobs				
	Square feet	Square feet 8.1 million		created in the city as a result of Amazon's direct investments	53,000			
	Local retail within Amazon headquarters	24 restaurants/cafes + 8 other services			\$38 billion			
Direct ¹	Amazon Employees	40,000+ Indirect ²		economy as a result of Amazon's direct investments				
	Capital investment (buildings & infrastructure)			Increase in personal income by non-Amazon employees as a result of	\$17 billion			
Direct	Operational expenditures (utilities & maintenance)	\$1.4 billion		Amazon's direct investments				
	Compensation to employees	\$25.7 billion	Other	Increase in Fortune 500 companies with engineering/R&D centers	From 7 in 2010 to 31 in 2017			
	Number of annual hotel nights by visiting	233,000 (2016)	Strict	in Seattle				
	Amazonians and guests	,,	From 2010 (when Amazon moved its headquarters to downtown Seattle) to June 2017.					
	Amount paid into the city's public transportation system as employees' transportation benefit	\$43 million	4From 2010-2016. Calculated u	sing Input-Output methodology and multipliers developed	by the U.S. Bureau of Economic Analysis.			

RFP Highlights and Emphasis:

- ✓ MSAs with at least 1.0 million population That cuts list from 360 to 53.
- ✓ Eastern U.S. That cuts Phoenix (otherwise a natural) and likely Dallas and all of TX
- ✓ Ready to go sites of 100+ acres in CBD or proximity to Airport, Public Transit & University
- ✓ Low risk to natural disaster risks, such as seismic, hurricanes and "Tornado Alley." That cuts Houston to CHI, Memphis and Charleston SC and likely all of coastal FL.
- ✓ **Diverse communities inclusive to everything** from LGBT to any non-white male (X-out NC)
- **✓** Workforce ready to fill 50k highly skilled and paid IT, engineering, etc. positions
- ✓ Infrastructure International airport, Mass Transit, urban university campus, optic fiber
- ✓ Atlanta and DC/NoVa to loose. Pittsburgh, Columbus OH & Orlando are my Final 5 picks https://images-na.ssl-images-
 - amazon.com/images/G/01/Anything/test/images/usa/RFP_3._V516043504_.pdf

The Economy & CRE Conditions



So how Rootin' & Tootin' are things with the Economy & CRE?



According to Luke,

- Tip your hat to Q1 & Q2 GDP revisions (Q1 from +0.7% to +1.2% & Q2 from +2.6% to +3%) solid in Housing & PCE
- The So-Atlantic and Logistics are pulling the Jobs to >200k level. Monitor ADP BLS has a tough time with MAY & Aug each year; ADP is not a survey but actual count.
- Bankers & CRE developers are friendly again partaking in more CRE lending MF Jobs to Permits ratio is healthy; Industrial is a Supply-Chain shift; Retail is tough.

What is K.C.'s view on Eco & R.E. for 2H-2017?

K.C.'s views on the macro economy & CRE



The 2017 U.S. Eco. is rated "R" for resilient. Only N.Korea &Trump Twitter can derail it.

- GDP is on track for hitting or breaking 2% for CY 2017. Q1 was one of best Q1 periods post 2009 >1%. 1st guess at Q2 was 2.6% & was revised up to 3%. CY 2017 will end at or >2%.
- Housing and Personal Consumption Spending are still the 2 components buoying the
 economy. If the FED gets rates wrong, these could slow quickly. PCE & Housing still the 2 legs.
- Job growth is holding up at +200k per month. The pace of job creation is slowing. Monitor
 Challenger-Gray monthly Job Cuts to ID where job growth is slowing. Not in the SE!
- The weakening U.S. Dollar is aiding manufacturing & exports. Good for SE port MSAs
 Implementation of ELD Truck Logs for Truckers Dec 2017 could be a mess for retailers and it will distinguish the port winners and losers. Port of Preference will come into focus in 2018.
- CRE fundamentals are solid and no "fall-off-the-cliff" scenario appears likely in 2017.

 Permanent debt capital is back and good for CRE transaction activity in 2H2017. CMBS is booming and Life Companies want more industrial. A big change from a year ago when we had anxiety over HVCRE and Risk Retention Rule implementation!
- Among the core CRE property types, housing remains the healthiest followed by Industrial and both will remain so into 2018. We are at 35-year lows for housing inventory and early
 innings of the remaking of North America's Supply Chain which is shifting from West to East
 coast. Industrial absorption 2X new Supply and 5.5%-6% rent growth means Cap Rates can
 compress further for industrial. Atlanta Duracell Building sale <5% Cap rate is an example.



The Fed raises rates in Q4 2017 (WHY?). Harvey & IRMA give the FED Inflation.

Economic Cycles post WW II – Forget Duration

Recessions	Duration (Months)	Expansions	Duration (Months)
1945	8	1945-48	37
1948-49	11	1949-53	45
1953-54	10	1954-57	39
1957-58	8	1958-60	24
1960-61	10	1961-69	106
1970	11	1970-73	36
1973-75	16	1975-80	58
1980	6	1980-81	12
1981-82	16	1982-90	92
1990-91	8	1991-2001	120
2001	8	2001-07	73
2008-09	18	2009-?	84 So Far
Averages:		Averages:	
1854-1919	21.6	1854-1919	26.6
1919-45	18.2	1919-45	35.0
1945-2009	11.1	1945-2009	58.4



Aug '17 97 mos.

3rd longest
50% longer than
58 mo avg.

Best Job MSAs: Best Job-Producing MSAs since 2009 (BLS)



Best Job Producing MSAs post 2009: Note the correlation to the Southeast, Ports & Logistics!

				Total			
		YE 2009	Sept 2016	Empl #	2009-Q3'16	Best MSAs	Best MSAs
	MSA	Empl. (000)	Empl. (000)	change	Percent %	by % Change	by # Jobs
	Austin-Round Rock	771	992.3	230	29.8%	1	
						2	
	Cape Coral-Fort Myers	200	251.9	50	25.1%	2	
	Ocean City	45	50.5	11	23.8%	3	
	Nashville	763	949.0	174	22.8%	4	18
>	Charleston SC	284	346.6	62	21.8%	5	28
	Denver	1,194	1455.9	259	21.7%	6	11
	Dallas-Fort Worth	2,917	3545.1	607	20.8%	7	3
	Orlando-Kissimmee	994	1216.9	206	20.7%	8	14
2	Raleigh	499	600.8	102	20.4%	9	23
>	Charlotte	952	1133.3	187	19.6%	10	16
	San Francisco-Oakland	1,948	2334.8	377	19.3%	11	7
	San Antonio	850	1004.2	159	18.7%	12	20
	Salt Lake City	591	702.1	106	18.0%	13	22
	Houston-Sugarland	2,547	3004.4	452	17.7%	14	4
	Atlanta	2,278	2668.0	381	16.7%	15	6
2	Greenville-Anderson	352	410.4	57	16.2%	16	29
>	Tampa-St. Petersburg	1,110	1283.5	173	15.6%	17	19
	San Diego-Carlsbad	1,248	1422.8	179	14.3%	18	17
3	Jacksonville	583	682.5	83	14.3%	19	25
2	Miami-FtLaud-WPBch	2,227	2565.9	314	14.1%	20	8
	Richmond	593	673.4	83	14.0%	21	26
7	Spartanburg	128	146.4	18	13.8%	22	
>	Columbia	347	398.0	46	13.3%	23	
	Phoenix-Scottsdale	1,716	1967.4	220	12.8%	24	13
	Boston	2,439	2709.0	295	12.1%	25	9
	Los Angeles-Long Bch	5,345	5958.8	626	11.7%	26	2
	New York-Newark NJ	8,648	9523.3	982	11.4%	27	1
	Baltimore MD	1,279	1399.0	133	10.4%	28	21
>	Chicago-Naperville	4,264	4677.0	439	10.3%	2 9	5
	District of Columbia	706	781.5	70	9.9%	30	10

15 of the top 30 job-producing MSAs post 2009 are located in **Houston/Sugarland** the South; still surpasses Atlanta despite hit from Energy past 2.5 yrs.

AND ...

15 of Top 30 MSAs in Job Gr. are correlated to Logistics!

Note:

The correlation of job growth to MSAs with Sea Ports (Green arrows), Inland Ports (Blue arrows), and Supply-Chain strength (land-sea-air/e-commerce). It is not coincidental that the growth is correlated to LOGISTICS!

GDP: Q1 '17 was good for a Q1 & Q2 revised up (Fueled by PCE & Housing)





- CY 2016 at just +1.6% was weakest since 2011
- Q1 & Q2 revision both upward. What is impact from Harvey & IRMA?
- Strength in residential construction (but only bldg. 1.1 million units), and PCE (1H Vs post Harvey & IRMA)
- Both PCE & Housing are "Interest-Rate Sensitive" items so FED rate hikes in 2017 an item to monitor.

Q1 & Q2 revisions have been higher. Q1 original at just +0.7% revised to +1.2% and Q2 original +2.6% to + 3% and 1 revision to go. The more dynamic aspects of GDP story are: i) Hurricanes; ii) resulting rebuild impact & inflation & iii) PCE resilliance.

2017 Release Schedule

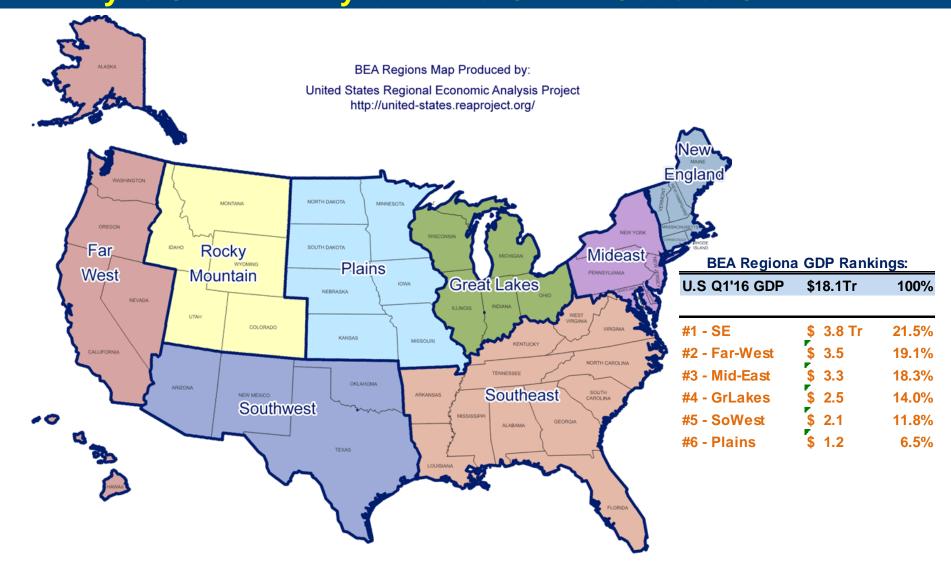


Released

On: 1/27 2/28 3/30 4/28 5/26 6/29 7/28 8/30 9/28 10/27 11/29 12/2 Release For: Q4a:2016 Q4p:2016 Q4f:2016 Q1a:2017 Q1p:2017 Q1f:2017 Q2a:2017 Q2p:2017 Q2f:2017 Q3a:2017 Q3p:2017 Q3f:

GDP: The Untold Story about SE Why is SE #1? Why is Inland GDP > Coastal GDP?





GDP: SE has the Top GDP Growth Destinations!

SE produces >21.5% of U.S. \$18 Trillion / SE Region #1 followed by Far West & MidEast At State level within SE, rankings are FL #1, NC #2, GA #3, VA #4, TN #5 & SC is #8

Table 3. Current-			Aillions of dolla		•	Percent
			/ adjusted at a	-		Seasonal
	20 ⁻		,,	2015		2015
	III	IV	I	II	III	III
United States ¹	17,406,306	17,499,778	17,532,450	17,796,276	17,942,030	100.0
New England	920,942	931,303	931,517	946,108	956,294	5.3
Massachusetts	458,934	465,231	466,545	473,606	478,941	2.7
Mideast	3,162,009	3,183,722	3,191,066	3,244,853	3,274,101	18.2
District of Columbia	116,528	117,111	120,100	121,798	122,936	0.7
New York	1,411,157	1,423,884	1,418,908	1,444,406	1,455,568	8.1
Great Lakes	2,391,113	2,403,965	2,408,263	2,443,478	2,470,844	13.8
Illinois	742,689	744,507	755,502	764,817	771,896	4.3
Michigan	451,741	454,968	455,035	462,252	468,029	2.6
Ohio	583,564	585,613	583,172	592,899	599,093	3.3
Plains	1,135,780	1,141,339	1,127,458	1,143,606	1,159,771	6.5
Minnesota	320,996	322,515	325,597	330,782	334,780	1.9
Missouri	281,837	283,573	283,285	287,207	290,713	1.6
Southeast	3,718,421	3,749,460	3,762,664	3,818,227	3,853,397	21.5
Alabama	203,235	203,313	205,155	207,303	209,382	1.2
Arkansas	120,711	121,873	120,737	122,492	123,424	0.7
Louisiana	255,577	254,155	249,231	252,965	253,517	1.4
Mississippi	105,194	105,743	105,431	106,880	107,817	0.6
Florida	845,779	856,685	869,147	883,735	893,189	5.0
Georgia	480,166	484,775	489,535	496,180	501,241	2.8
Louisiana	255,577	254,155	249,231	252,965	253,517	1.4
Mississippi	105,194	105,743	105,431	106,880	107,817	0.6
North Carolina	486,846	492,265	495,828	503,745	509,718	2.8
South Carolina	190,946	193,242	194,273	196,887	199,256	1.1
Tennessee	299,371	302,810	302,805	307,125	310,276	1.7
Virginia	465,742	468,784	469,781	476,919	480,876	2.7
Southwest	2,233,746	2,218,989	2,191,795	2,215,351	2,208,115	12.3
Arizona	289,368	290,166	291,614	295,445	298,204	1.7
Texas	1,665,310	1,652,574	1,630,035	1,648,007	1,639,375	9.1
Rocky Mountain	603,015	609,077	605,039	614,404	618,380	3.4
Colorado	309,520	313,504	312,003	316,535	318,600	1.8
Far West	3,241,277	3,261,919	3,314,647	3,370,249	3,401,129	19.0
California	2,330,796	2,341,241	2,386,653	2,424,033	2,448,467	13.6
Washington	425,328	432,333	435,880	446,096	449,404	2.5

GDP Ranking for the 7 BEA Regions of the US:

- 1. SE with \$3.8 Tr & 21.6%
- 2. Far West: \$3.4 Tr & 19.0%
- 3. Mid-East: \$3.3 Tr & 18.2%
- 4. Gr-Lakes: \$2.5Tr & 13.8% SE Region Rankings by State

(NC+SC = 4% of US GDP):

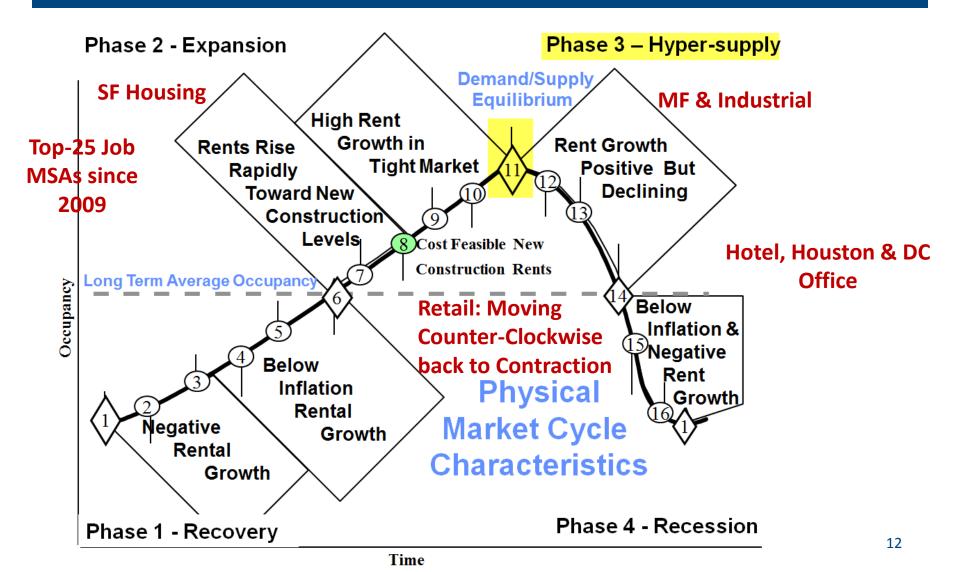
	Rank	SE States	2015 GDP	% US GDP
	1	Florida	893,189	4.9
	2	North Carolina	509,718	2.8
,	3	Georgia	501,241	2.8
	4	Virginia	480,876	2.7
	5	Tennessee	310,276	1.7
	6	Louisiana	253,517	1.5
	7	Alabama	209,382	1.2
	8	South Carolina	199,256	1.1
	9	Arkansas	123,424	0.7
	10	Mississippi	107,817	0.6

"As goes the national seconomy, the SE and NC/SC economies will go better!"



CRE Outlook: CRE Conditions – Monitor MF Jobs:Permits ratio & Retail ripple

CRE Life Cycle: Retail is actually moving counter-clockwise. Houston is Energy impact.



CRE Conditions: MF, Industrial, Office & Retail



Key Statistics For Major U.S. Property Sectors

2016Q4 Change From Year Ago

	Supply	Demand	Occupancy	Rent	Sales
Office	0.7%	1.1%	0.4%	3.2%	(10%)
Retail	0.6%	1.1%	0.5%	2.6%	(14%)
Apartment	1.9%	1.2%	(0.6%)	2.3%	(5%)
Light Industrial	0.2%	0.8%	0.6%	7.3%	(220/)
Logistics	3.1%	3.6%	0.5%	6.4%	(23%)

Source: CoStar Portfolio Strategy

*All Industrial

As of 16Q4

RETAIL CRE It's all about Store Closings – right?



These 13 retailers are closing more than 1,500 stores in 2017



Department stores

JCPenney - 130 to 140 stores

Macy's - 68 stores

Sears & Kmart - 150 stores

HHGregg - 88 stores



Mall stores

Abercrombie & Fitch - 60 stores

The Limited - 250 stores

Wet Seal - 171 stores

Crocs - 160 stores

Other retailers

CVS - 70 stores

Family Christian - 240 stores

RETAIL CRE





Ratings Firms Issue Downgrades for Mall-Backed Debt

Bond rating companies are looking closer at securities tied to shopping mall debt as concerns intensify about mall owners' ability to repay mortgages amid closures of stores.

The ratings firms in some cases are issuing downgrades on securities backed by malls suffering from an anchor store closure and putting on watch malls with large stores such as Macy's Inc., M +1.98% J.C. Penney Co. JCP +2.58% and Sears Holdings Corp. SHLD +24.83%, even if the places remain open. While anchor stores might not be part of the collateral of the mall loan or contribute much rent to the property owner, fluctuations in occupancy rates raise the probability of losses. Ratings firms also look at clauses that allow tenants to renegotiate for concessions such as early lease termination or rent relief from the landlord.

The moves come amid a rapid pace of store closures this year, more than 3,000 to date "We are being proactive given the current volatility in the retail sector as well as the fact that there is a possibility of additional store closures in the future," said Keith Kockenmeister, managing director in the CMBS Group of Kroll.

Not all mall loans will be slammed with losses. E-commerce has weakened electronics and household goods retailers, resulting in the bankruptcies of HHGregg Inc. and RadioShack Corp. As the retail shakeout continues, "weaker malls will disappear and the remaining malls, offering a mix of retail, restaurants & entertainment, will be stronger as a result," Fitch said

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The Retail Opportunity isn't just e-commerce, but ... Restaurant, Value-Retail, Millennial, Grocery & Services



As of September, 2015, Starbucks topped the 2016 and Beyond Store Openings list, with its plans for opening 1500 new U.S. and global restaurant locations through 2019.

Family Dollar and Wendy's also top the 2016 Retail Store Openings list, with their plans for opening 1,000 stores each through the year 2020.

Many of the largest global retail chains like ALDI will be expanding their global retail operations by opening new retail store locations in the U.S. into the year 2020.

1500 Starbucks (China, through 2019)	Note: Food/Experience
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1000 Family Dollar (through 2016) Note: Value retail

1000 Dollar General (2017)

1000	Wendy's	(by 2020)	Note: Foo	od again
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Dollar Tree (through 2016) Note: Value retail again 600

Forever 21 (through 2018) Note: Millennial Female 600

900 **Dollar General (2016)**

ALDI (globally through 2019) 520 Note: Grocery

400 T-Mobile **Note: Service & Tech**

Philly Pretzel Factory (by 2020) 350



2016 Store Opening Plans Outpace Major Store Closings

The Retail Opportunity isn't just e-commerce, but ... Repurposing the Dept. Store w/o Clothes



THE WALL STREET JOURNAL.

BUSINESS

Nordstrom Tries On a New Look: Stores Without Merchandise

New concept comes as retailers wrestle with how to best to use their physical spaces and attract customers



Sept. 10, 2017 8:03 a.m. ET

Nordstrom Inc. is opening a new store next month that is a fraction of the size of its typical locations, where shoppers will be able to enjoy services such as manicures and on-site tailoring.

Something it won't carry: clothes.

Called Nordstrom Local, the new concept comes as retailers across the U.S. are wrestling with how to best to use their physical spaces and attract customers who are migrating to the web. For department-store chains like Macy's Inc., J.C. Penney Co., Kohl's Corp. and Sears Holdings Corp., one answer has been to shrink their footprint by closing stores or experimenting with smaller ones.

Nordstrom, with roughly 121 full-line locations, continues to open traditional department stores, including one in Toronto this coming

In addition to manicures, Nordstrom Local shoppers will be able to order wine, beer, coffee or juice from an in-store bar, and those who place orders on Nordstrom.com by 2 p.m. can pick them up there that day. They will also be able to return items at the store that they bought online or from other Nordstrom locations.

MF Outlook: Tampa by the Numbers by Property Type at Mid-2017



Multifamily	Current	Year Ago	U.S. Current
Inventory (units)	169,152	165,020	10,773,349
Vacancy Rate	4.6%	3.7%	4.4%
Completions (last 4 qtrs. Through June, # units)	4,031	3,722	292,235
Inventory Growth (completions/stock)	2.4%	2.3%	2.7%
Net Absorption (previous 4 qtrs.)	2,451	3,039	165,764
Jobs to Units Completed Ratio	11.5 : 1	11.5 : 1	9.8 : 1
Jobs to Permits Issued Ratio	7.5 : 1	6.6 : 1	7.2 : 1
Effective Rent	\$999	\$957	\$1,277
	Final Planning,	Bid, Underway	U/C % of Inventory
Development Activity (units)	8,2	4.3%	
Office	Current	Year Ago	U.S. Current
Office Employment Growth (Y-O-Y)	4.3%	5.0%	2.4%
Inventory (SF)	41,081,000	41,081,000	4,201,729,900
Vacancy Rate	17.8%	18.8%	16.0%
Completions (last 4 qtrs. Through June, # units)	100,269	721,463	84,569,000
Inventory Growth (completions/stock)	0.2%	1.8%	2.0%
Net Absorption (previous 4 qtrs.)	421,000	658,000	28,006,000
Effective Rent	\$18.61	\$18.25	\$26.14
	Final Planning, Bid, Underway		U/C % of Inventory
Development Activity (SF)	238,061		0.5%

✓ Retail vacancy in 10% range

- ✓ Absorption good compared to **Development Pipeline**
- ✓ Per Capita Income growing
- ✓ Industrial Warehouse Vacancy <8%</p>
- ✓ Absorption solid at +500k SF
- ✓ Rents growing 5%-10% range despite a Development Pipeline 2X absorption

✓ MF vacancy <5% </p>

- ✓ Jobs to Permits ratio well above 5:1 @ 11.5:1
- ✓ Development Pipeline is a concern @ 4X Tr-12 Net Absorption

✓ Office Vacancy >15%

- ✓ Absorption is 4X Completions (Improving)
- ✓ Development Pipeline is ½ Net Absorption

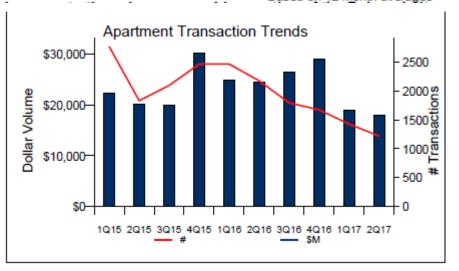
Retail	Current	Year Ago	U.S. Current
Real Per Capita Income	\$40,227	\$39,938	\$44,801
Inventory (SF)	40,615,000	40,507,000	2,075,990,000
Real Personal Income Per SF	\$3,056	\$2,990	\$7,020
Vacancy Rate	10.5%	11.0%	10.0%
Completions (last 4 qtrs. Through June, # units)	463,903	492,200	43,260,000
Inventory Growth (completions/stock)	1.1%	1.2%	2.1%
Net Absorption (previous 4 qtrs.)	322,000	281,000	6,766,000
Effective Rent	\$13.85	\$13.52	\$18.05
	Final Planning,	Bid, Underway	U/C % of Inventory
Development Activity (SF)	220,	,268	0.3%
Industrial	Current	Year Ago	U.S. Current
Distribution Employment Growth (Y-O-Y)	0.4%	4.3%	1.9%
Vacancy Rate	7.8%	8.1%	9.7%
Net Absorption (previous 4 qtrs.)	572,000	595,000	116,522,000
Effective Rent	\$4.70	\$4.57	\$4.72
	Final Planning, Bid, Underway		U/C % of Inventory
Development Activity (SF)	1,151,575		1.0%



Key Submarket and Pricing Activity						
	# Transactions	# Units	Dollar Volume (M)	Price Per Units		
West Region	2,625	188,555	\$35,800	\$190,146		
South Atlantic Region	1,021	198,399	\$23,337	\$117,627		
Northeast Region	1,159	56,762	\$14,850	\$263,627		
Southwest Region	325	73,365	\$6,826	\$93,412		
Midwest Region	405	47,518	\$6,348	\$134,583		

_					
		17	month	2012/2012	
Daseu	OH		monun	avera	

	Dollar Volume (M)	# Units	# Transactions
New York Metro	\$1,462	3,387	152
Atlanta	\$1,278	11,379	41
Los Angeles	\$1,207	4,097	160
Phoenix	\$1,126	8,774	57
Denver	\$959	4,690	38
San Diego	\$931	3,685	59
Orlando	\$837	5,195	19
Seattle	\$730	3,064	48
Fort Lauderdale	\$636	2,796	12
Las Vegas	\$458	3,593	18
Other United States	\$8,416	67,445	614
United States Total	\$18,040	118,105	1,218



Key Observations to Note:

- 1. The most MF transactions are occurring in the South Atlantic Region (45% of all sales)
- 2. 2017 MF Completions (+2.7%) are highest post Fin. Crisis, but then they drop in 2018 and 2019 to +1.5% range
- 3. The transactions are occurring mostly in 10 MSAs in NY, Atl., So-Cal., SW (Denver I Phx) and Central and So-FL.
- 4. Overall transaction activity has slowed not due to less demand but waiting on Completions.

The Metrics for Industrial are Stellar!



National Light Industrial

12 Mo. Deliveries in SF (000)

12 Mo. Net Absorption (000)

Vacancy Rate

12 Mo. Rent Growth

16,827

30,999

3.3%

5.6%

MARKET SALES HISTORY

	Volume				Cap Rates			
Year	Sales	SF	Volume	Turnover	Median Per SF	Avg Price	Index	Overall
2017	4,618	118,475,773	\$7,641,083	2.0%	\$95.90	\$2,503,632	125	7.3%
2016	10,436	244,349,281	\$16,042,137	4.2%	\$80.83	\$1,874,081	119	7.2%
2015	11,135	259,450,688	\$16,730,406	4.5%	\$73.37	\$1,769,103	114	7.1%
2014	10,664	239,838,625	\$14,805,853	4.2%	\$65.48	\$1,588,781	108	7.1%
2013	10,037	213,958,109	\$10,869,528	3.7%	\$59.95	\$1,263,605	101	7.3%
2012	9,763	214,344,781	\$9,707,604	3.7%	\$59.11	\$1,268,470	93	7.7%
2011	7,838	172,587,094	\$7,169,083	3.0%	\$56.12	\$1,127,392	86	8.0%
2010	6,682	145,136,391	\$6,151,386	2.5%	\$57.50	\$1,068,320	81	8.4%
2009	5,455	106,213,969	\$4,961,968	1.9%	\$65.60	\$1,047,492	85	8.4%
2008	7,413	158,376,344	\$10,214,716	2.8%	\$80.30	\$1,498,418	100	7.9%

CRE Conditions: Office – The good news...



National Office

12 Mo. Deliveries in SF (000)

12 Mo. Net Absorption (000)

Vacancy Rate

12 Mo. Rent Growth

68,612

70,572

10.2%

1.7%

Vlarket Analyst: Walter Page - wpage@costar.com

- More than 100,000 office-using jobs were added to the economy in Q4, bringing the 2016 net gain to approximately 426,000—on par with the annual average since 2010. Office-using employment now stands 9.2% higher than the previous peak in Q3 2007, reflecting the robust rate of job creation during the current expansion.
- The SE ranks high with respect to number of top ranking MSAs for office job growth – DC/GWR not so much (Baltimore exception)

- Absorption exceeds New Supply.
- "Urb-Suburban" is where the performance is strongest and Capital is pursuing "Value-Add" investment.

Office: "Urb-Suburban"



What's urb-suburban? It's one way to describe the mash-up of suburban office locations in walkable settings with easy access to urban-style amenities like transit, housing, restaurants and retail. Owners and developers of suburban offices that fail to embrace the urb-suburban vibe might find it harder to justify new projects or attract new tenants

The Frisco-Plano area in the Dallas-Fort Worth suburbs is one of the places in the U.S. benefiting most from the urb-suburban trend, notes Andrea Cross, CBRE's head of office research for the Americas. Among the corporate heavyweights that recently have expanded in or relocated to Frisco-Plano are AmerisourceBergen, Fannie Mae, JP Morgan Chase, Liberty Mutual, McKesson and Toyota.

Frisco-Plano—which offers an array of urban-like features—exemplifies the desire of office tenants to rent space where in-demand workers already live, according to Scott Marshall at CBRE. "It's no longer build it, the labor will come. These tenants are going to where the labor exists," Marshall says. "Not all of the labor is in an urban setting."

The suburban office market notched 29 straight quarters of net positive absorption through the second quarter of 2017, as well as 23 straight quarters of year-over-year rent growth. In Q2 2017, the suburban vacancy was14.3 percent, 430 basis points below the peak during the Great Recession and 50 basis points above the low point during the last development cycle. Considering trends like that, "the death of the suburbs is definitely not happening,"

http://www.nreionline.com/office/do-office-tenants-prefer-city-or-suburbs-answer-complicated

CRE Conditions: Loan Activity according to MBA



Commercial and Multifamily Originations Record Q2 Upswing

Commercial and multifamily mortgage originations during the second quarter experienced a 28 percent spike from the first quarter and a 20 percent boost from one year earlier, according to new data from the Mortgage Bankers Association (MBA).

The industrial and office sectors fueled the second quarter activity, with a 91 percent year-over-year increase in dollar volume of loans for industrial properties and a 33 percent increase for office properties.

Multifamily properties saw a 21 percent annual increase, while hotel properties recorded a 14 percent increase and health care properties enjoyed a seven percent upswing. Retail properties, however, recorded a nine percent decline.

Among investor types, dollar volume of loans originated for commercial mortgage-backed securities loans increased by 168 percent year-over-year. This was far ahead of the 26 percent year-over-year increase for government-sponsored enterprises (Fannie Mae and Freddie Mac) loans. Life insurance loans saw a two percent decrease, while a 21 percent drop was seen in the dollar volume of commercial bank portfolio loans.

"Borrowing and lending backed by commercial and multifamily properties has been strong the first half of this year," said MBA Vice President of Commercial Real Estate Research Jamie Woodwell. "Reflecting broad industry trends, borrowing backed by industrial properties increased by two-thirds compared to the first half of 2016, while borrowing backed by retail properties dropped by one-sixth.

KC's Top R.E. Investment "Disruptors"





- 1. Political Stagnation Nothing on Immigration, Healthcare, Tax Reform, Budget Deficit ...
- 2. North Korea How are the markets so unaffected by ICBM missile launches?
- 3. Hurricanes 2 CAT 4 to make landfall in 1 year another CAT 5 threatening FL & SE US.
- 4. The FED Yellen in or out in 2018? How will FED react to Hurricane related inflation?
- 5. E-Commerce and merging of Retail and Industrial into 1 property type
- 6. Supply-Chain shifting from West-coast to East coast. ELD implementation Dec 19, 2017!
- 7. Driverless Cars, Trucks, Shipping Vessels, etc. Implication on Parking, mass transit, etc.

KC's Top "Disruptors" - Hurricanes





- 1. Harvey + IRMA to surpass
 Katrina by 2X (\$100b V \$50b)
- 2. Disruptive to R.E. Construction and Costs (Labor + Materials to give the FED its Inflation).
- 3. Not just a TX or FL impact reflect on Katrina and Andrew. Years to rebuild and sucked up all the cement, sheetrock and skilled labor.
- 4. 1.5 million autos destroyed.
- 5. And we are not done. Maria is a CAT 5 threatening FL and East coast just 2 weeks post IRMA. 2017 1st year ever to have 2 CAT-4 hurricanes make landfall.
- 6. Hurricane Season runs to Nov.!

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KC's Top "Disruptors" – Constr. Costs



CONSTRUCTION ECONOMICS

ENR's 20-city average cost indexes, wages and material prices. Historical data and details for ENR's 20 cities can be found at ENR.com/economics





1913=100	INDEX VALUE	MONTH	YEAR	
CONSTRUCTION COST	10822.92	+0.0%	+4.0%	
COMMON LABOR	22926.95	-0.1%	+3.3%	
WAGE S/HR.	43.87	-0.1%	+3.3%	

The Construction Cost Index's annual escalation rate fell to 4.0% from 4.0% last month, as the labor cost component increased 0.6%.

Building Cost Index



1913=100	INDEX VALUE	MONTH	YEAR	
BUILDING COST	5872.80	+0.2%	+3.8%	
SKILLED LABOR	10157.89	+0.3%	+2.2%	
WAGE S/HR.	55.95	+0.3%	+2.2%	

The Building Cost Index's annual escalation rate rose to 3.8% in August from 3.3% in July, as the labor component rose 0.4%.

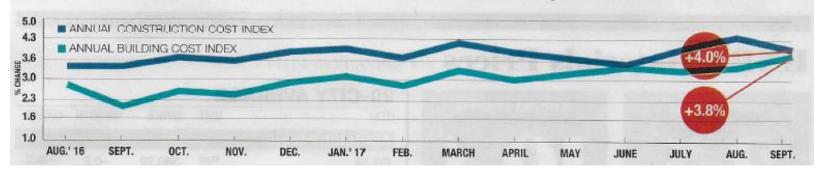
Material Cost Index



1913=100	INDEX VALUE	MONTH	YEAR	
MATERIALS COST	3220.04	+0.1%	+6.9%	
CEMENT \$/TON	114.41	-0.9%	+2.3%	
STEEL \$/CWT	52.21	-0.2%	+4.7%	
LUMBER \$/MBF	566.65	+0.8%	+13.2%	

The MCI held at 0.1% this month, showing a 0.8% gain during the previous four months.

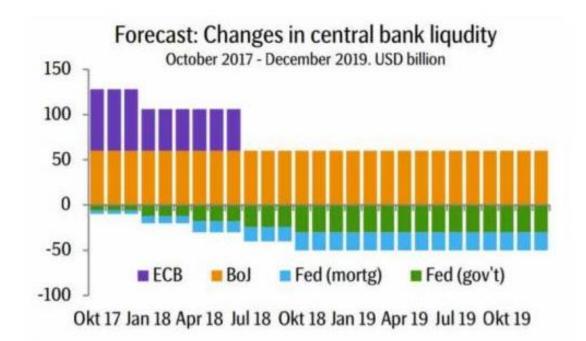
Inflation's Pulse Year-to-year and monthly percent changes for ENR's cost indexes



KC's Top "Disruptors" – The FED



Ahead of tomorrow's historic Fed announcement, in which for the first time the Fed is expected to announce the phasing out of bond reinvestment and the <u>shrinking of its</u> balance sheet by roughly \$10 billion per month starting in October and November, but fear not the BOJ and ECB will more than offset this decline...



http://news.walubitucc/ahead-of-tomorrows-historic-fed-meeting-here-is-the-only-cheat-sheet-you-need/

Disruption: The World's most Valuable Cos. 50 Yrs. Ago

GM – Toyota today – Geeley Tomorrow?

April 22, 1967 - GM 100,000,000th US-made car. At the time, GM was the world's largest automaker. In 1911, William Durant founded Chevrolet Motor Company, which by 1918 was part of GM. By the early 1930s, GM had passed the Ford Motor Co.

By its peak in 1962, the 75th-million US-made car rolled off the assembly line. GM produced 51 percent of all the cars in the U.S that year and employed around 740,000 people. The 100 millionth car followed in April 1967. It was a blue Chevy Caprice.

In 2006 GM lost its title as the world's top-selling automaker; that year, GM sold 8.356 million cars and trucks compared with Toyota's 8.972 million. Note re Geeley: Before the Volvo takeover, it made 330,000 cars a year, in 2016, Geely sold some 1.3 million units globally



AT&T – Apple I-phone at 10 > AT&T

May 11, 1967 - AT&T celebrates 100millionth telephone line installed in USA.

The population in the US reached 200 millions in 1967 making it close to 1 phone for every 2 US residents.

AT&T planned to celebrate by establishing a teleconference between the U.S. president and governors of all 50 states. Organizing such a teleconference in the days when some phone calls were still connected by switchboard operators, was no easy feat. AT&T worked closely with then-Federal Communications Commission Chairman H.I.Romnes to lay the connections down and even setting a backup: an identical, redundant network.



ID the Disruptors - Unicorns & Decacorns

FINANCIAL TIMES

ft.com/lexicon

Definition of a Unicorn:

Unicorns are companies that quickly achieve a billion-dollar valuation.

The term was coined by Cowboy Ventures founder Aileen Lee in

2013.

COWBOYVENTURES

Cowboy Ventures helps seed-stage technology companies grow. We seek to back exceptional founders who are building products that "re-imagine" work and personal life in large and growing markets – we call it "Life 2.0".

Definituon of a Decacorn:

A Decacorn is a company that achieves a \$10bn valuation.

Because Unicorns are now too common, a new quest has begun to find companies capable of hitting a \$10bn valuation – thus the evolution of the new term, Decacorn has entered the vocabulary at tech industry gatherings in San Francisco and London.

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Unicorns & Decacorns – World's most Valuable Cos.



GLOBAL UNICORN CLUB: 197 PRIVATE COMPANIES VALUED AT \$1B+ MARKET MAP as of 5/26/2017





Meet The World's 'Decacorns'.

What is a "decacorn?"

A decacorn is a company with a valuation of at least \$10 billion. Fifteen private companies (7.6% of the global unicorns) are considered decacorns.

The 15 decacorns are:

Uber (\$68 billion), Didi Chuxing (\$50 billion), Xiaomi (\$46 billion), Airbnb (\$29 billion), Palantir Technologies (\$20 billion), Lu.com (\$18.5 billion), China Internet Plus Holdings (\$18 billion), WeWork (\$16.9 billion), SpaceX (\$12 billion), Pinterest (\$11 billion), Toutiao (\$11 billion), Flipkart (\$10 billion), DropBox (\$10 billion), Infor (\$10 billion) and DJI Innovations (\$10 billions).

https://www-forbes-

com.cdn.ampproject.org/c/s/www.forbes.com/sit
es/zackfriedman/2017/05/30/tech-unicorns/amp/

The top 5 unicorns in the world are:

1. Uber (\$68 billion)

- 4. Airbnb (\$29 billion)
- 2. Didi Chuxing (\$50 billion) 5. Palantir Technologies (\$20 billion)
- 3. Xiaomi (\$46 billion)

Top 3 Sectors For Unicorns are:

i) E-commerce (17%), ii) Internet & Software (14%); & iii) FinTech (11%).

Diamler Benz view of the Future



In a recent interview the MD of Daimler Benz (Mercedes Benz) said their competitors are no longer other car companies but Tesla (obvious), Google, Apple, Amazon 'et al' There have always been the 3 constants ... Death, Taxes and CHANGE!

Software will disrupt most traditional industries in the next 5-10 years.

Uber is just a software tool, they don't own any cars, and are now the biggest taxi company in the world

Airbnb is now the biggest hotel company in the world, although they don't own any properties.

Artificial Intelligence: Computers become exponentially better in understanding the world. This year, a computer beat the best Go player in the world, 10 years earlier than expected.

Autonomous cars: In 2018 the first self driving cars will appear for the public. Around 2020, the complete industry will start to be disrupted. You won't want to own a car anymore. You will call a car with your phone. Our kids will never get a driver's licence and will never own a car.

It will change the cities, because we will need 90-95% less cars. We can transform former parking spaces into parks.

Most car companies will probably become bankrupt. Traditional car companies try the evolutionary approach and just build a better car, while tech companies (Tesla, Apple, Google) will do the revolutionary approach and build a computer on wheels.

Remaking all aspects of Supply-Chain



Amazon, Sears team up on Kenmore appliances, sending Home Depot skidding ... (Bizjournals.com July 2017)

Sears (NASDAQ: SHLD) <u>revealed Thursday</u> it will sell Kenmore appliances on Amazon (NASDAQ: AMZN), including appliances that will sync with Alexa, Amazon's voice assistant.



Retail Changes Continue To Transform Industrial

(Globe Street & JLL – July 2017)

The proliferation of online retail is creating structural shifts in the industrial sector through a reconsideration of retail space needs and supply chains," the report states. As Ken Szady, national director—office and industrial—at Institutional Property Advisors, a division of Marcus & Millichap, explains, retailers are increasingly taking advantage of major savings by maintaining inventory off-site, a trend that bodes well for the warehouse/distribution sector.

AREADEVELOPMENT



http://www.areadevelopment.com/logisticsInfrastructure/Q1-2017/why-americas-supply-chain-is-shifting-east-KC-Conway.shtml

In Focus: Why America's Supply Chain Is Shifting East

With a vast rail and intermodal network, East Coast ports are well positioned to support the growing e-commerce trend.

America's supply chain is heading east despite its deep history on the West Coast. Many point to the Panama Canal expansion as the cause of the shift, but a network of ports and distribution centers throughout the East Coast region have been quietly stealing market share from the West Coast long before construction of the canal was complete. To understand how this occurred, let's examine this shift through the lens of a business executive.

East Coast Advantages

One of the greatest advantages of the East is its vast rail and intermodal network. Five of seven Class 1 railroads move through the Southeast and Midwest, and 85 percent of the U.S. intermodal infrastructure resides in the East, Southeast, and Midwest regions. This allows companies to more quickly transport goods to their final destination.

Additionally, electricity is often 25 to 40 percent less expensive on the East Coast. And, businesses can be assured that the supply chain will remain efficient, regardless of external factors, as there is redundancy. If a natural disaster or accident impacts a port or rail system, there are other ports along the East Coast for a retailer, wholesaler, or distributor to access and avoid interrupting operations.



E- Commerce Trends

Looking toward the future, the East Coast is well positioned to support the growing e-commerce trend. The appetite among Americans for online shopping is still in its infancy, but by 2020, Forrester projects e-commerce sales will exceed \$500 billion. With an estimated 70 percent of the U.S. population living east of the Ohio and Mississippi rivers, constructing a supply chain along the East Coast to meet e-commerce demand makes good business sense. The modern rail and intermodal network provides a relay system to easily move products from ship to rail to truck to e-commerce fulfillment centers, an infrastructure that does not exist on the West Coast.

Food-Supply Chain Shift too – U.S "reefer" strategy! Eat Healthy + Organic + Automation = No need for a Wall

The Journal of Commerce September 27, 2016



majority of the South's major ports.



Southern US ports step up to meet reefer demands



Initiated in 2013, the US Department of Agriculture's pilot program for importing fruits and vegetables from Latin America changed the trajectory of America's perishable food supply chain, allowing southern ports to have a seat at the table for the first time.

The perishable food supply chain, traditionally clustered in the north because of regulations meant to safeguard against the problem of fruit flies and other infestations, needed a safety valve to address mounting challenges as consumer demand for fresh produce grew. The delayed distribution from north to south sometimes led to spoilage and days-old produce for consumers, and decreased profitability for exporters and grocers.

Southern ports, which were in the midst of rebuilding their infrastructure, viewed cold storage and food distribution as an untapped opportunity to expand their services and resolve the distribution problems for the region's rapidly expanding population. What started out as a conversation about food distribution and regulatory changes between the USDA and the Florida Perishables Trade Coalition has morphed into a pilot program that encompasses a

So how did we get here? The Panama Canal expansionwas the impetus for many southern ports to question the region's supply chain and complete the transformation from military seaports to technologically advanced commercial ports. Simultaneously, **Americans were migrating toward a healthier lifestyle marked by an increase in organic food consumption**. Seeing a wider adoption among consumers for chemical-free fruits and vegetables, as well as a need for quicker turnaround times for freight transportation, southern port officials seized upon a chance to invest in refrigerated terminal space. This aided in their efforts to become ports of entry for imported produce.

The new healthy eating trend and Panama Canal expansion, coupled with the ports' technological advancements and a modernized supply chain network, created the perfect storm that helped carve out an opportunity for the South. While the USDA pilot program is still in the early stages, it has the ability to sustain long-term success because of the region's comparatively inexpensive electric grid and extensive intermodal transport system, which includes a superior Class I railroad network.

Looking ahead, the program's success will rely upon the ability of southern ports to continue to add refrigerated capacity, at a rate commensurate with consumer appetite. Currently, refrigerated cargo represents 10 percent of all containerized units in the south. That number could easily double within two to three years. To support this increased activity, ports will need to build more than 1 million square feet of refrigerated space. This will be at great cost, as cold storage is very expensive to build. While many in the financial industry still view cold storage as a niche business and are determining financing risks, it is important for all parties to work together.

Food-Supply Technology!

REIC

Think Vertical Indoor to "Plenty" - not Horizontal outdoor



- Indoor-Vertical Farming to Disrupt land usage in cities with >1.0 million in population (500 such cities globally)
- Plenty is likely the CA-based AG company to be the Disruptor with its \$200 million investment from SoftBank (Mideast investors in need of this AG solution & Jeff Basos/Amazon).
- Indoor Farming produces 350X the yield of traditional outdoor horizontal farming with 1% the water usage.
- Think of the opportunity for use of AG land encompassing cities with a population >1.0 million like Atlanta, Houston, Phoenix, Orlando, Chicago, Central California, etc.

Matt Barnard, Plenty's chief executive officer grew up on a 160-acre apple and cherry orchard in bucolic Door County, Wis., a place that attracts a steady stream of fruit-picking tourists. Now he and his four-year-old startup aim to radically change how we grow and eat produce. **The world's supply of fruits and vegetables falls 22 percent short of global nutritional needs**, according to public-health researchers at Emory University, and that shortfall is expected to worsen.

SoftBank \$200 million investment (Japanese telecom giant SoftBank Group) was the largest agriculture technology investment in history.

With the backing of SoftBank CEO Masayoshi Son, Plenty has the capital and connections to accelerate its endgame: building massive indoor farms on the outskirts of every major city on Earth, some 500 in all. In that world, food could go from farm to table in hours rather than days or weeks.

The Amazon Story How Amazon Works - "I didn't know that!"



As the world's largest online retailer, Amazon needs somewhere to put all of those products. The solution? **Giant warehouses. Eighty to be exact.**.

The warehouses themselves are massive, with some over 1.2 million square feet in size (111,484 sq. m). And at the heart of this global operation are people (over 65,000 of them), and a logistics system known as chaotic storage.



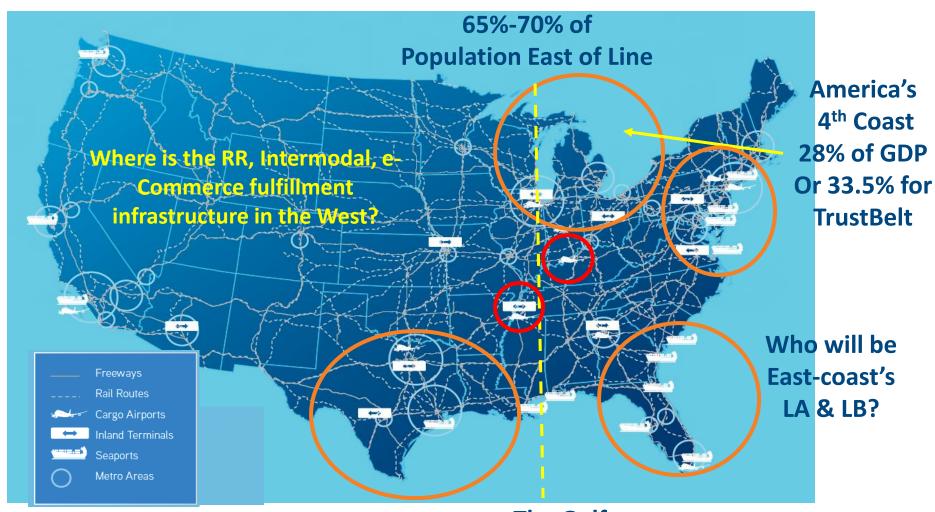


Chaotic storage is like organized confusion. It's an organic shelving system without permanent areas or sections. That means there is no area just for books, or a place just for televisions (like in a retail store layout). The product's characteristics and attributes are irrelevant. What's important is the unique barcode

"FREIGHTWAYS" Define the Eco. Outlook



Freightways are CORRIDORS of Eco Growth - sea-land-air.



The Gulf-coast:
Houston &
Mobile

Industrial – Remaking the U.S. Supply-Chain:

The new CORE for Industrial will be in new markets aligned with Rail

Rail Time Indicators AAR.org – American Assoc. of RRs

The 7- Class I RRs (Note CN (red) & KCS (brown)





http://www.intermodal.org/
"All that happens on the ports, doesn't stay on the ports" – Rail, Intermodal!



RAIL Traffic:

Rail Traffic: The Common Sense Recession Indicator!



By the Numbers: Rail Traffic: Intermodal Container traffic YTD for 1H 2017 was "Best Ever.".

SUMMARY OF MOST RECENT DATA

(Note: All railroad carload figures are originations; all percentages are year-over year.)

August 2017 U.S. rail traffic was like a glass that's either half full or half empty, depending on your point of view. Total U.S. rail carloads were down 0.3% (4,571 carloads) from August 2016, thanks mainly to declines in carloads of grain (down 24,565 carloads, or 20.4%), motor vehicles and parts (down 10,321 carloads, or 11.2%), and petroleum and petroleum products (down 8,362 carloads, or 15.8%). Grain is facin tough comps and U.S. farmers are facing tough global competition for export sales; year-over-year new car sales have fallen for eight straight months; and, thanks largely to new pipelines, rail crude oil volumes are disappearing — U.S. Class I railroads originated 32,591 carloads of crude oil in Q2 2017, the fewest for any quarter since Q4 2011 and down from a peak of 132,257 in Q3 2014. On the other hand, carloads of coal w up 25,926 (5.8%) in August, and carloads of crushed stone, gravel, and sand had their best month ever, with carloads up 14,506, or 12.1%, over last August, thanks mainly to booming frac sand shipments. August 201 was also the best month ever for intermodal: U.S. railroads originated an average of 280,216 containers and trailers per week, more than in any month in history. Year-to-date total U.S. rail carloads were up 4.5% throad August; year-to-date intermodal volume was up 3.4% through August.

	March '17	April '17	May '17	June '17	July '17	Aug. '17
Total U.S. carloads* Average per week % chg same month prior year	256,698	255,825	257,215	266,494	254,810	268,681
	7.3%	8.4%	8.4%	4.4%	-0.6%	-0.3%
U.S. carloads excluding coal* Average per week % chg same month prior year	176,690 2.7%	178,439 2.0%	178,881 4.1%	179,917 0.7%	168,757 -2.8%	173,519 -3.4%
U.S. coal carloads* Average per week % chg same month prior year	80,008	77,387	78,334	86,577	86,053	95,162
	19.0%	26.7%	19.6%	13.2%	4.0%	5.8%
U.S. intermodal Average per week % chg same month prior year	259,635	263,000	267,883	278,394	264,589	280,216
	3.8%	2.3%	4.6%	4.6%	5.6%	5.6%
U.S. carloads + intermodal Average per week % chg same month prior year	516,332 5.5%	518,825 5.2%	525,098 6.4%	544,888 4.5%	519,398 2.5%	548,897 2.6%

August 2017 Intermodal and container traffic was an all-time record month.

The Rail Traffic data has been suggesting that manufacturing and e-commerce have been strong all year

With the Dec 19, 2017 implementation of ELD system for trucker drivers. (Electronic Truck Driver Log) - Rail is increasingly the solution to so many trucking challenges.

Only 53% of Fleet Trucking companies are in compliance and ready for ELD in just 100 days. With the ratio of "Truck Loads" for bid to "Trucks Available" to haul at an all time high and imbalance (Fleet Owner Magazine), "Houston we have a problem for trucking availability.



Q&A





What is your "Field of Vision"



K.C. Conway, Director of Research & Corporate Engagement kcconway@culverhouse.ua.edu / 678-458-3477 / acre.culverhouse.ua.edu



K.C. CONWAY, MAI, CRE

ECONOMIST, COUNSELOR OF REAL ESTATE, INDUSTRY SPEAKER

History of accurately forecasting real estate trends and changing market conditions across the U.S. A nationally recognized Subject Matter Expert on commercial real estate matters with specialized expertise in Valuation, Ports & Logistics, housing economics, AG Land, Aging-Services Housing, Bank Regulation and Real Estate Finance.

Risk management, valuation, and market intelligence experience, with progressive roles within the Federal Reserve (CRE Risk Specialty Officer), national brokerage & large bank organizations.

Real Estate Industry Recognized Speaker with presentations to approx. 750 conferences. Published content in media and journals.

PROFESSIONAL EXPERIENCE

Director of Research and Corporate Engagement

Alabama Center for Real Estate, Tuscaloosa, AL, 2017-present

Manages Center's research division existing market trends research content and creates new organic and collaborative research initiatives. Serves as research ambassador to corporate real estate entities. Manages research/consulting opportunities. Works with Culverhouse faculty to foster collaborative research.

Senior Vice President of Credit Risk Management

SunTrust, Atlanta, GA, 2014-2017

Chief Appraiser, Sr. Environmental Risk Manager & Sr. Market Intelligence Officer overseeing 5,000 transactions annually totaling \$25 billion in assets. Oversaw appraisal & environmental due diligence nationwide. Developed Market Monitors to track CRE conditions at MSA level. Responsible for FIRREA, IAG and bank regulatory compliance. Industry thought leader for Wholesale Bank on CRE & Economy.

Chief Economist, United States

Colliers International, Atlanta, GA, 2010-2014

Monitored economic and CRE conditions across U.S. and produced the quarterly nationwide Office, Industrial & Ports Outlook reports. R.E. Industry thought-leader and speaker at industry conferences and client advisor.

Commercial Real Estate Subject Matter Expert

The Federal Reserve, Atlanta, GA, 2005-2010

CRE Subject Matter Expert to Atlanta FED 2005-2010 & CRE Risk Specialty Officer to NY FED 2009-2010. Briefed FED Chairman Ben Bernanke and the Board of Governors during Financial Crisis. Key Player in Ask The Fed, Rapid Response & other FED programs 2008-2010.

SKILLS

Macro-Economic, CRE, & Housing conditions forecasting & MSA-level market monitoring.

Counselor of Real Estate (CRE)

Member of Appraisal Institute (MAI)

State Licensed Appraiser

Nationally recognized CRE Industry Speaker

Subject Matter Expert on Ports & Logistics

FIRREA, IAG & Bank Regulatory Compliance

Frequently Interviewed CRE and Economic expert in national media (R.E. Forum, Journal of Commerce, Journal of R.E. Issues, etc.)

Environmental Risk Management

HIGHLIGHTS & AWARDS

Recipient of Appraisal Institute's annual President's Award 2009.

Meritorious Service Award from Federal Financial Institutions Examination Council (FFIEC) 2010 for bank examiner training during the Financial Crisis.

Key Player Award - Atlanta FED 2010

Addressed 7504 industry, regulatory and academic bodies in the past decade

10-year proven industry expert, cited in numerous national publications

EDUCATION & TEACHING

BBA, magna cum laude Emory University, Atlanta, GA

CRE. Counselor of Real Estate

MAI, Member of Appraisal Institute Instructor: FFIEC (Bank Regulatory Training) for annual "Supervisory Updates" conference series 2008-2017.

Guest Lecturer: Major University R.E. Centers